The economic opportunity of AI in Ireland

Capturing the next wave of benefits from generative AI

An Implement Consulting Group study commissioned by Google May 2024

The economic potential of AI can be boosted further by generative AI



Ireland should leverage its strong tech environment and promote upskilling and commercialisation to maximise the benefits of AI

Ireland is doing well on the basics like other small, digitally advanced European economies ...

Ireland's AI capacity according to the Tortoise Global AI Index

Global AI Index, score out of 100 (global leader)



... but lags behind on several innovation drivers



Ireland lags behind global leaders on AI-related talent, commercial ventures and other innovation drivers.

Conclusions and policy implications

Ireland's future economic growth could exceed current long-term GDP forecasts. Leading banks are raising growth forecasts from as early as 2028. The 8% boost to annual GDP at peak assumes that Ireland achieves widespread adoption in line with leading countries.

A five-year delay in adoption will reduce the annual GDP potential of generative AI in Ireland from 8% to 2% of GDP, i.e. from €40-45 billion to €8-10 billion.

Capturing the full economic gains requires skills, innovation and a conducive regulatory framework.



Foreword

Making AI benefit society as a whole requires an adaptive, human-centric and trustworthy approach

Al and the next wave of generative Al have the potential to be the most powerful technology in decades. Responsible Al can help solve global challenges like climate change and access to quality medical care.

Al can make countries more prosperous, productive, innovative, creative and secure. At the same time, there are plenty of pitfalls, paradoxes and tensions that decision-makers will need to navigate.

Al has evolved rapidly with the breakthrough of generative Al in 2022 and its fast adoption in 2023. This report estimates the economic potential of generative Al in Ireland while recognising the significant economic potential of other types of Al.



Contents

1	Introduction to AI	5
2	Economic opportunities from AI	9
3	Key sectors benefitting from AI	14
4	Job implications of AI	17
5	Al's impact on societal challenges	26
6	AI readiness in Ireland	29
7	The way forward to capture the benefits of AI	36
8	Annex	41



01

Introduction to AI

This report covers all types of AI with a particular focus on generative AI.

Ξ

AI can help humans solve tasks faster and better – and with generative AI, machines can now understand and interact in language, sound and images

Artificial Intelligence (AI)

 Al is a general term for anything that allows computers to carry out human-like behaviours, including rule-based programmes.

Machine Learning (ML)

• ML is a subset of AI where machines do not need to be explicitly programmed. They use algorithms to identify and learn patterns in data, apply that learning and improve themselves to make better and better decisions.

Deep Learning (DL)

- DL is a subset of ML where computers learn in a way that mimics the human brain. In deep learning, machines build layers of knowledge that are increasingly complex.
- These AI models are typically trained on specific data sets and used within a given field or industry.

In addition to email

spam filtering. Al can

recognise patterns in

legislative documents.

Capabilities include:

Forecasting and prediction

In addition to weather forecasting, similar predictive models are employed in managing warehouse inventories.

Categorisation and Optimisation recognition

When it comes to optimisation, AI not only aids navigation via GPS but also plays a crucial role in enhancing the efficiency of energy consumption in data centres.



Generative Al

- Generative AI is a new form of AI made publicly available in 2022. It can analyse text, code, images, sound and video and use it to generate or synthesise new content.
- Generative AI models are trained on huge general data sets to gain a general comprehension of text, visuals, code and sound.
- Generative AI can be used generally across almost any field or industry.

New capabilities include:

Create new unique images	Interact with voice and sound		
For example, generating an image of a product that does not yet exist based on user input in natural language.	For example, translating a doctor's memo into a structured text or following up with a customer in writing based on a phone conversation.		
Analyse and revise text and code For example, translating text and adapting it to a different target group or translating code between programming languages.	Do research and analyse data For example, searching the web for relevant information and synthesising conclusions from large data sets.		

be utilised to

categorise and

Recent developments have increased the capabilities and availability of AI models and have accelerated uptake

Generative AI models have strong built-in capabilities and are easy to work with ...



... and many users have already adopted the technology



already trained on huge data

sets. This makes them readily available for many tasks without any further data needed.

language and do not require any specific coding skills to use.

available online and do not require local ML setups or infrastructure to use.

Solutions adopted at a company level are driven by non-generative solutions today.

Generative AI is still at an early stage and is yet to be widely adopted at a company or institution level.

Al capabilities and requirements by level of development



• Generative AI is still in its early phase using generic pre-trained models.

- Future value creation from AI requires more advanced models than the pre-trained models that are available online today.
- Leveraging the full potential of AI technology requires more advanced and specialised models.
- This requires new organisational skills, more data, more computing power and better infrastructure.

Figure explanation



02

Economic opportunities from AI

The main economic opportunity in Ireland arises from humans working together with generative AI.



AI has great economic potential which can be further boosted by generative AI



Generative AI could increase Ireland's GDP by 8% in ten years

GDP potential of generative AI in Ireland

€ billion annual increase from baseline GDP after ten-year adoption period



Note: GDP figures are expressed in 2022 levels. The estimate assumes widespread adoption of generative AI over a ten-year period. There is much uncertainty around the capability and adoption itimeline of generative AI. The size of the productivity boost depends on the difficulty level of tasks that generative AI will be able to complete and the number of jobs it can automate. The average number of watch to potential to potential or generative AI across all types of tasks for both complemented and highly exposed workers corresponds to 20-25%. Our estimate is the isolated potential of generative AI around ten years from now when the impact is assumed to peak in the widespread adoption scenario (see next page). The estimated boost from generative AI may not be fully additive to GDP trends, as the GDP forecast already assumes a growth contribution from new technologies and generative AI may substitute some of that. Also, the boost from generative AI may be partially offset by an underlying growth slowdown. Source: Implement Economics based on Eurostat, O'Net, Briggs and Kodnani (2023), BNP Paribas (2023).

- If Ireland achieves widespread adoption of generative AI, we estimate an annual GDP potential of €40-45 billion in the peak year, which could be as early as ten years from now.
- The dominant impact of generative AI is a productivity boost to the majority of workers (66%) by augmenting their capabilities, quality and efficiency, which is estimated at €34-37 billion for Ireland.
- The estimate includes impacts of re-employment of a small share of workers (6%), where generative AI is freeing up a significant share of work for other tasks. This is estimated at €7-10 billion for Ireland.
- The estimate accounts for the possible productivity loss associated with re-employment to other occupations. This reduces the estimate for Ireland by €1-2 billion.
- At its peak, the productivity effect of generative AI in Ireland is estimated to be equivalent to 1.4% annually.
- Generative AI is so powerful that Ireland's future economic growth could exceed current long-term GDP forecasts, and leading banks are raising growth forecasts from as early as 2028.

A five-year delay in the adoption of generative AI could reduce Ireland's potential GDP gains from 8% to 2%



- Generative AI is a new general-purpose technology and will take time to adopt.
- Our estimate of Ireland's GDP potential from generative AI is reliant on the widespread adoption and development of the new AI technology within the next ten years.
- A five-year delay in capturing the benefits of generative AI is estimated to reduce the annual potential at peak from 8% (€40-45 billion) to only 2% (€8-10 billion).
- Ireland can enhance the welfare and GDP contribution from generative AI by ensuring that policies are in place to capture the benefits as assumed in the widespread adoption scenario.

M

Note: GDP figures are expressed in 2022 levels. The figure shows generative AI adoption as a share of economywide companies exposed to AI automation. The estimate is made for a ten-year adoption period to align with the time horizon for widespread adoption by the most advanced countries apart from the US. The "widespread adoption" scenario assumes adoption in line with "other developed markets" in Briggs and Kodnani (2023b). Source: Implement Economics based on Eurostat, O'Net and Briggs and Kodnani (2023a&b).

Generative AI models have the potential to boost SME AI adoption to new levels, but regulatory uncertainty and lack of skills can stand in the way

SMEs lag behind larger corporations on AI adoption



Generative AI could boost SME AI adoption ...

1010

No or low data requirements for pre-trained public models such as Gemini and ChatGPT means that SMEs can readily use generative Al for many tasks without any further work needed.



Ease of use in plain language means that SMEs can use many generative AI models without the need for coding skills.



Free online availability means that SMEs do not need to invest in new computing power or new infrastructure to use generative AI.

... but SME uptake can be slowed down because ...

6	१०/१

_

(ل_)

Lack of both soft and digital skills required to fully leverage the potential of new generative AI technologies can hamper uptake.

Regulatory uncertainty around generative AI can increase <u></u>]−⊃ implementation risks and compliance costs, notably for SMEs lacking in-house legal capabilities.

Note: According to the classification by the European Commission, SMEs are defined as enterprises with 1-249 employees, and large enterprises are defined as enterprises with 250+ employees The percentage of total employment accounted for by SMEs is based on 2022 data. Source: Implement Economics based on the European Commission and OECD (2024).



03

Key sectors benefitting from AI

Some sectors are expected to gain more from generative AI, mostly owing to the types of tasks performed.

AI can boost productivity across all sectors

Ξ

Productivity boost from generative AI after a ten-year adoption period

Percentage points productivity growth p.a.



- The complementary role of generative AI prevails in most industries, meaning that most occupations are estimated to use AI to augment and improve human capabilities.
- In contrast to past automation, such as robots, generative AI has the ability to boost productivity in the service sector.
- Displacement mainly occurs where administrative and repetitive knowledge-based tasks make up a large part of the work activities.
- Irish productivity growth has historically been high, driven in large part by large foreign-owned multinational enterprises.
- In the period 1998-2020, overall real productivity growth in Ireland was 2.9%. However, real productivity growth, excluding foreign-owned multinationals, is estimated at 0.2% for the same period.
- Generative AI will play a key role in raising productivity growth across all sectors.

Note: Sectors are aggregated according to NACE categorisation. "Information and finance" is a combination of information, communication, financial and insurance activities. "Tourism and other services" comprises accommodation, food and other services. Gains in labour productivity are mapped one to one to GDP if total employment (as here) is assumed constant and the capital stock increases to match productivity improvements. The estimates take into account that the growth impact of generative AI may not be fully additive to the current GDP trend. First, AI-related gains may substitute for growth that would otherwise occur in a non-AI baseline. Second, underlying productivity growth has slowed over the past decades. The estimated boost from generative AI may be partially offset by an underlying growth slowdown.

Source: Implement Economics based on Eurostat, Economic & Social Research Institute, OECD, O*Net and Briggs and Kodnani (2023a).

Generative AI holds great economic potential in Ireland's vast manufacturing sector

	Sector gross value added (GVA) % of total baseline GVA	Peak productivity boost Percentage points annual productivity growth	GVA contribution from generative AI in ten years € billion	
Manufacturing	45%	1.2%	Gen knov out i	wle
Information and finance	21%	1.8%	• How man	/ev
Public sector	9%	1.7%	Knowledge- intensive services whe annu	or reb ual
Business services and real estate	8%	1.7%	Altho	ouę
Tourism and other services	6%	1.4%	expo work than	ker in
Wholesale and retail trade	6%	1.3%	abso • The know	an
Transport and storage	1%	1.1%	and publ sect	fin ic a
Utilities, raw materials and waste	6%	1.6%	estir	
Construction	2%	0.9%		
Agriculture and primary sectors	1%	1.4%		
			0 5 10 15 20	

- Generative AI is most effective in automating knowledge-intensive tasks, such as those carried out in IT services, finance and business services.
- However, due to the vast size of Ireland's manufacturing sector (45% of Irish GVA), this sector holds the largest economic potential, whereby generative AI is estimated to boost annual productivity growth by 1.2% at peak and increase value added by around €15-16 billion.
- Although a smaller percentage of workers are exposed to automation in manufacturing, these workers are, on average, also more productive than in other sectors, thus enhancing the absolute gains from generative AI.
- The annual peak productivity potential is larger in knowledge-intensive sectors (1.8% in information and finance and 1.6% in business services) and public administration (1.7%). Within these sectors, the collective increase in value added is estimated to be €18-20 billion.

Note: Sectors are aggregated according to NACE categorisation. "Information and Finance" is a combination of information, communication, financial and insurance activities. Labour productivity gains are mapped one to one to GDP if total employment (as here) is assumed constant and the capital stock increases to match productivity improvements. The estimates take into account that the growth impact of generative AI may not be fully additive to the current GDP trend. First, AI-related gains may substitute for growth that would otherwise occur in a non-AI baseline. Second, underlying productivity growth has slowed over the past decades. The estimated boost from generative AI may be partially offset by an underlying growth slowdown. Source: Implement Economics based on Eurostat, O*Net and Briggs and Kodnani (2023a).

04

Job implications of AI

Generative AI will introduce job changes in Ireland – the nature and degree of which depend on economic and demographic factors.



Generative AI augments most jobs

Share of jobs exposed to automation by generative Al

% of total employment in Ireland



The AI-powered economy is expected to create new jobs and ensure full re-employment of potentially displaced workers

Share of jobs exposed to automation by generative AI

% of total employment in Ireland

Partial or full displacement Al as a complement No automation

6% of Irish jobs are estimated to be highly exposed to generative AI, leading to some job closures.



At the same time, 66% of jobs are expected to see a boost in productivity. This will create new jobs due to:

Increase in general demand for goods and services

With higher GDP growth, the AI-powered economy will demand more labour across a wide range of occupations and skill levels.

Creation of new AI-related tasks

^{II} Widespread use of AI will also create new jobs such as AI prompt engineers, AI content creators and data trainers – and create jobs we cannot preconceive.

Demand within occupation

III Generative AI will also make highly exposed occupations, such as translators, more efficient and therefore cheaper, which in turn can increase the demand for those occupations.

Even with accelerated and broad adoption of generative AI over a ten-year period, only around 8,000-15,000 people in highly exposed jobs are estimated to need re-employment per year, which is low compared to historical averages (see page 22). Jobs and wages could come under pressure if Ireland is slower to adopt generative AI than competing countries.

- The job development in Ireland over the next decades will depend on a range of factors.
- The isolated impact of generative AI depends on the speed of adoption and size of the productivity boost relative to the size of the displacement effect for the jobs that are highly exposed to generative AI.
- This report assumes full re-employment of displaced workers over a ten-year period. This means no net change in total employment or unemployment.
- The assumption builds on the large size of the productivity boost compared to the relatively small share of displaced jobs. This suggests that the demand for new jobs will be sufficiently strong to create jobs for those exposed.
- Furthermore, economic theory suggests that long-term employment is determined by the labour supply and skill mix of the workforce.
- The short-term job impacts will depend, among other things, on the flexibility of the labour market as well as re-training and skilling opportunities for workers.

Jobs complemented by generative AI

1.7 million jobs are expected to be complemented by AI – mainly highly educated professionals and technicians

1,000 jobs University or similar High school or similar Less than high school · Generative AI is estimated to augment the capabilities of around 1.7 million jobs in Ireland at 600 Zooming in on the 66% (1.7 million) of jobs full adoption and around half of these over a tencomplemented by generative Al. year period. 550 • Of the estimated complemented workers, 64% 500 hold higher educational attainment, such as University or similar High school or similar lawyers, scientists and engineers. 450 64% 29% 8% Generative AI can perform complex cognitive 400 tasks and complement human abilities, creating opportunities for individuals to work with 350 Less than high school generative AI to create new content and free up 300 time for other tasks. 250 Unlike previous waves of automation, generative Al is less relevant in jobs carried out by those 200 with lower levels of educational attainment. 150 100 50 0 Professionals Service and Technicians Managers Clerical support Skilled agricultural, Elementary Others forestry and fishery sales workers and associate workers occupations professionals workers Examples Research, Caterers. travel Engineering Executives, Secretaries, Livestock and Transport and Fashion of jobs analysis, creative attendants. technicians. robot senior officials record keepers farm workers. storage workers, designers and include: services and teachers' aides controllers and air and general and information fishery and food preparation jewellery makers advising services and personal care traffic safety managers suppliers forestry workers assistants (including legal) workers technicians

Around 150,000 Irish jobs are highly exposed to generative AI, but the AI-powered economy will help create new types of jobs and new demand

Jobs highly exposed to generative AI

1,000 jobs



- Around 150,000 jobs in Ireland are estimated to be highly exposed to generative AI at full adoption, and around half of these are expected to be affected over a ten-year period.
- This report assumes full re-employment of displaced workers. This means no net change in total employment or unemployment.
- The Irish economy is thus assumed to be able to sustain at least the current level of employment in the coming 10-15 years as also predicted by EU forecasts from CEDEFOP.
- Clerical support workers, technicians and service and sales workers are highly exposed to generative AI and up to a third of these jobs are expected to see significant change.
- The transition is likely to be gradual, allowing workers time to adapt to new tasks and skills.
- The AI-powered economy will gradually lead to new jobs through three channels and support employment within the occupation or reemployment in other sectors.
- Historically, worker displacement from automation has been offset by the creation of new jobs, and the emergence of new occupations following technological innovations accounts for the vast majority of long-run employment growth.

Note: Based on 2023Q3 employment data. High exposure to AI does not automatically imply full displacement of all workers in that occupation. In the GDP estimates, we conservatively assume low automation to avoid overestimating GDP impacts. In the job exposure and potential displacement assessment, we show the full size of the potential displacement to avoid underestimating the job implications. The size of each re-employment channel is uncertain and depends on how the technology is adopted and the interplay between increased efficiency and how unmet demand translates into increased or decreased employment in various occupations. Source: Implement Economics based on Eurostat, O'Net, CEDEFOP and Briggs and Kodnani (2023a).

Job changes from generative AI are small compared to historical averages



Change in employment across Irish sectors, 2008-2022

Job development during the 1990s IT boom in Ireland

The 1990s represented a period of rapid technology adoption. In 1995,

only 1% of Irish people used the internet, while five years later in 2000,



Note: a. Agriculture and primary sectors; b. Manufacturing; c. Utilities, raw materials and waste; d. Construction; e. Wholesale and retail trade; f. Transport and storage; g. Tourism and other services; h. Information and finance; i. Business services and real estate; ji. Public administration, education and healthcare. Our GDP estimate makes conservative assumptions around the scope of tasks for generative AI and the speed of adoption as in the base scenario in Briggs-Kodnani (2023a). The *compressed scenario* used to gauge the potential job market implications assumes faster adoption (full adoption over ten years) and/or more broad application of generative AI (as in the Briggs-Kodnani scenario with "more labour displacement").

- The Irish economy has added more than 350,000 jobs over the last 15 years. A few sectors, such as construction and agriculture, have contracted, while most other sectors have added significant amounts of new jobs, e.g. information and finance and the public sector.
- In addition, numerous new jobs are being created and closed each year within each sector to adapt to changing needs and demands.
- During the rapid IT adoption in the 1990s, the Irish economy created around 120,000 new jobs each year and closed only 45,000 jobs annually during the same period.
- We estimate that the jobs that are highly exposed to generative AI can lead to 8,000-15,000 annual job openings and closures over the coming ten years. This is less than 15% of the historical average number of job openings in Ireland.
- The labour market effects stemming from generative Al's impact on highly exposed jobs are thus small compared to historical levels of job changes.
- To avoid underestimating the possible job impacts of generative AI, these estimates are in a *compressed scenario* with broader and more accelerated adoption of generative AI than in our estimates of the GDP impacts.

^{1,000} jobs

A higher share of female workers are estimated to be affected by generative AI – both in terms of potentially positive and negative impacts



Note: Based on 2022 employment data. In accordance with Briggs and Kodnani (2023), "No automation" are occupations with less than 10% exposure, "AI as a complement" are occupations with 10-49% exposure, "Partial or full displacement" are occupations with sposure of or above 50%. Note that percentages and absolute numbers are rounded. Source: Implement Economics based on Eurostat, O"Net and Eriggs and Kodnani (2023a).

Workers need a broad set of skills to effectively use generative AI



- Generative AI adoption and usage requires limited digital skills relative to earlier advancements in information and communication technology (ICT) due to its ease of use via normal language prompts.
- However, fully leveraging generative AI requires skills beyond basic digital skills, i.e. creative, managerial and analytical skills.
- OECD studies suggest that companies that provide ICT training for their employees on average have 3-5% higher growth in their annual labour productivity.
- The literature highlights that companies that combine technology/ICT adoption with employee training have higher implementation and financial success.

Early studies suggest that generative AI can help close the skills gap for those with the lowest skill levels

Grades with and without generative AI

Estimated mean grade on 2nd task



- Al requires a broad skill set to reap the benefits However, Al as a tool can itself augment the performance of human skills.
- Furthermore, generative AI can help close the skills gap by increasing the performance of those with the lowest skill levels.
- An experimental study by Noy and Zhang (2023) tested candidates' writing skills with and without access to generative AI.
- The results showed that, on average, all candidates were able to boost their grades on a written task with the use of generative AI in this case, a large language model.
- The AI augmentation effect was highest among those with the lowest performance on the first task.
- The lowest-performing group increased their average grade by more than 50% when allowed to interact with a large language model, whereas the best-performing group increased performance by 2%.
- This study is an early indication that generative AI has the potential to boost skills for everyone *and* reduce skill inequalities in the labour market.

05

AI's impact on societal challenges

Al can help with some of Europe's most pressing societal challenges.



Al can play a key role in addressing climate change

Ireland's net greenhouse gas emissions, 2021 MtCO2e



Decarbonisation initiatives enabled by AI and other digital technologies

(non-exhaustive)

land use change and forestry	Manufacturing	Buildings	Energy supply	Domestic transport	Agriculture
 Advanced satellite imagery Remote sensing technologies Digital mapping and inventory systems 	 Smart factory with AI systems Efficiency improvements Electrification of lighter processes 	 Smart buildings Transition to heat pumps Improved energy efficiency 	 Expansion of renewable energy Electrification Smart grid Flexible electricity demand 	 Electric cars, vans, buses and small trucks Efficient and eco- friendly driving Reduced travel by use of digital tools (working from home and video conferences) 	 Efficiency improvements from precision farming Reduced food waste Changes in land use

Note: Data on net greenhouse gas emissions and removals sent by countries to UNFCCC and the EU Greenhouse Gas Monitoring Mechanism (EU Member States). This data set reflects the GHG inventory data for 2021 as reported under the United Nations Framework Convention for Climate Change. CRF inventory categories: Energy supply: CRF 141 (energy industries) + 1B (fugitives); Industry and manufacturing: CRF 1A2 (manufacturing industries and construction) + CRF 2 (industrial processes and product use); Domestic transport: CRF 1.A.3; Residential and commercial: CRF 1A4a (commercial) + CRF 1A4b (residential); Agriculture: CRF 1A4c (agriculture, forestry and fishing) + CRF 3 (agriculture); Waste: CRF 5 (waste); LULUCF: CRF 4 (LULUCF); Other combustion (CRF1A5a + CRF1A5b + CRF indirect CO₂).

Source: Implement Economics based on the European Environment Agency (EEA).

- Artificial intelligence and other digital solutions are expected to play a key enabling role in reaching Ireland's climate goals of carbon neutrality by 2050.
- Al and other digital technologies can play a significant role in decarbonising the energy sector by supporting the transition to flexible energy utilisation and smart grids.
- Large gains also arise from facilitating the electrification of vehicles, where AI and other digital solutions are crucial to optimising the charging of EVs, providing a cleaner and cheaper solution for consumers.
- In manufacturing, AI and other digital solutions can help optimise energy efficiencies as well as reduce overproduction by more accurately forecasting demand.
- Agricultural emissions can also be reduced by AI and other digital solutions, where machine learning algorithms allow precision farming practices that are more eco-friendly and reduce consumption of, for example, fertilisers.

AI can help optimise critical healthcare resources and improve patient care in Ireland

As part of a new healthcare reform, Ireland plans to establish six health regions in 2024 to provide more localised and responsive healthcare services tailored to the local community needs.

This reform comes at a time where Ireland is facing significant healthcare capacity constraints, especially related to inpatient care, as well as an increasing elderly population.



- Despite a significant workforce expansion among doctors and nurses over the last five years, staff shortages remain a challenge, especially among general practitioners (GPs), with a growing and ageing population.
- In a system where GPs serve as gatekeepers to health services, a shortage of GPs leads to lower quality services, including longer waiting times, and overworked professionals.



- An ageing population requires more healthcare services and specialised care.
- Rising living standards drive up societal expectations for healthcare services.
- Chronic diseases are becoming more challenging and rare diseases more common.

Ireland is already utilising AI applications to improve patient care and alleviate workload pressures.

Al-based medical imaging at the Mater Misericordiae University Hospital

Ireland has already integrated AI into the provision of public services and is piloting various AI applications in areas such as healthcare. <u>Ireland's national AI Strategy</u> sees great potential for AI in healthcare – from improving patient experiences to providing more accurate interventions for patients.

With high inpatient care capacity constraints in Ireland, AI holds particular promise in optimising services and cutting costs in hospitals and other healthcare facilities.

AI can help free up and optimise critical resources by ...

- Automating tasks in healthcare administration, e.g. appointment scheduling.
- Recording and synthesising appointment notes, referral information and care plans.
- Enabling faster and more accurate screening and decision-making by physicians.
- Enabling physicians to undertake remote consultations.



- Analysing and enhancing medical images, enabling faster detection of diseases and injuries.
- Improving detection of complex and rare diseases with training data sets and smarter diagnostic tools.
- Predicting individual treatment responses by analysing different patient data.
- Enabling the development of targeted therapies.
- Tracking health issues and accidents through wearable devices and sensors.

• The Mater hospital in Dublin became the first public hospital in Ireland to use AI in its radiology department.

- In 2023, the AI-based software had analysed over 15,000 scans, with over 700 pathologies being flagged within just a few minutes after scan completion.
- With an accuracy rate of 90 per cent, the hospital sees the software as a valuable tool to augment and expedite radiology capabilities.



06

AI readiness in Ireland

Ireland's capacity to leverage the potential of AI can be evaluated based on several factors and compared to European and global frontrunners. Σ

In assessing Ireland's AI readiness, we compare with other small digital frontrunner countries in Northern Europe

- In assessing Ireland's AI readiness, we can compare Ireland to a comparable group of small, digitally advanced and open European economies.
- Big economies, such as the United States, have an advantage when it comes to scale, i.e. absolute AI capacity, including the amount of commercial activity, availability of funding and volume of R&D.
- Common indicators, such as the Tortoise Global Al Index, compound both **scale** and **intensity** (Al capacity relative to population or GDP).
- As a small country, Ireland cannot compete on scale on, for example, the absolute amount of Alrelated R&D investment. Ireland will be dependent on EU-wide initiatives.
- Therefore, Ireland should work for initiatives at EU level, especially in the areas of R&D investment, regulation and digital infrastructure.

The digital frontrunners of Northern Europe





AI READINESS

Al adoption in Irish enterprises is on par with the EU average and far from the EU 2030 target of 75% adoption

Adoption of Al 2023

% of enterprises using at least one type of AI technology



Ireland ranks below the Northern European frontrunner and EU average in terms of enterprise AI adoption across most sectors

Adoption of AI 2023 across sectors

% of enterprises using at least one type of AI technology

	Ireland	N. European frontrunner average	EU average
Information and communication	29%	34%	29%
Professional, scientific and technical activities	16%	22%	19%
Manufacturing	7%	11%	7%
Administrative and support services	7%	10%	8%
Transport and storage	6%	9%	5%
Construction	6%	5%	3%
Water supply, sewerage, waste management	6%	9%	6%
Wholesale and retail trade	5%	10%	7%
Accommodation and food services	3%	5%	4%

- Similar to other Northern European frontrunners and the EU average, companies in the information and communications sector were the most advanced in adopting AI technologies in Ireland. In this sector, 29% of Irish enterprises had adopted at least one type of AI technology in 2023. This was below the comparable frontrunner country average of 34%.
- Ireland lagged behind both the EU average and the Northern European frontrunner average in AI adoption across sectors – with significant potential to catch up, for example in professional, scientific and technical activities and wholesale and retail trade.
- In construction, more Irish companies had adopted AI technologies (6%) than the EU and frontrunner countries on average.
- The sector with the lowest level of AI adoption overall was the accommodation and food services sector.

Σ

New survey data points to accelerated adoption but not enough to reach full potential

Survey responses from companies on their five-year outlook on generative AI

% weighted average of enterprises



- According to polling by Public First, 37% of companies in Ireland claim that they plan to invest in AI-based automation in the next five years. This is slightly lower than the Northern European frontrunner average of 39%.
- 34% of Irish companies anticipate a significant productivity impact from generative AI on their business in the next five years, which is on par with the Northern European frontrunner average.
- Additionally, 58% of Irish business leaders say that AI has already improved the productivity of their staff, and 52% say that AI has generated new ideas which have been implemented.
- While the five-year outlook generally suggests a fast pace of adoption, AI adoption is still in an early phase, and more complementary innovations, investments and commercial ventures in AI are needed to capture the full economic potential.

Note: Public First survey conducted in summer 2023 and Q1 2024 for Ireland and Estonia. Nationally representative consumer and business polling. Respondents of the survey include Ireland (IE), Sweden (SE), Denmark (DK), the Netherlands (NL), Belgium (BE), Luxemburg (LU), Finland (FI), Norway (NO) and Estonia (EE). Averages across countries are computed as arithmetic means. Source: Implement Economics based on Public First country surveys.

59% of Irish companies point to a lack of internal skills as a barrier to AI adoption, and 41% believe they need enhanced cybersecurity skills to leverage the full potential of AI

A lack of skills is the most frequently cited barrier to AI adoption among Irish companies

What are the barriers to your business making more use of AI?

% weighted average of enterprises, 2024



Irish companies believe that they need more specific skills to fully leverage AI's potential

Which skills would you say your business needs more of to take full advantage of AI?

% weighted average of enterprises, 2024



- Polling conducted by Public First reveals that 59% of Irish companies see a lack of internal skills as a barrier to AI adoption, while nearly half (49%) also point to the reliability and transparency of AI tools as further concerns.
- 41% of Irish companies recognise the need for enhanced cybersecurity skills to take full advantage of AI. Irish companies also cite a greater need for more specialised skills in AI customisation, strategy and implementation.

Ξ

AI READINESS

Ireland is doing well on AI adoption drivers but lags behind globally on AI innovation capabilities

Ireland's AI capacity according to the Tortoise Global AI Index

Global Al Index, score out of 100 (global leader)



- Ireland is well positioned on the early foundational drivers of AI adoption that ensure a safe and reliable AI-ready environment: operating environment, government strategy and infrastructure.
- However, more specialised AI applications (e.g. foundational and fine-tuned models) and the realisation of full productivity gains will require a cohesive and competitive innovation ecosystem that is conducive to development and commercial uptake.
- Similar to the other Northern European frontrunners, Ireland lags behind globally on AI innovation drivers (talent, R&D and commercialisation). Here, the United States is far ahead globally, largely due to scale in AI capacity.
- Current gaps suggest that Ireland is at risk of losing its frontrunner position and needs to focus on strengthening AI-related innovation drivers, such as the build-up of AI-related talent and research.

Note: The Global AI Index books at seven sub-pillars for AI capacity: talent (availability of skilled practitioners in AI solutions, including IT and STEM graduates, data scientists, AI professionals etc.), infrastructure (download speed, supercomputing capabilities etc.), operating environment (regulation, cybersecurity etc.), research (AI publications and citations etc.), development (fundamental platforms and algorithms etc.), government strategy (national funding commitments to AI etc.) and commercial ventures (AI start-up activity, investments etc.). Source: Implement Economics based on Tortoise Media.

Σ

07

The way forward to capture the benefits of AI

Ireland can consider several choices to capture the benefits and navigate the dilemmas of AI.



Policy CHOICES Potentials, pitfalls and paradoxes

Artificial intelligence (AI) has the potential to be the most powerful technology in decades

- Al enables us to do things better and work more efficiently. It also enables us to do better things. With Al, we can focus on the best parts of our jobs and leave the rest to Al. Yet, Al is still in its infancy and how it is applied is highly uncertain.
- To make AI benefit humans and society as a whole will require pursuing the potentials, avoiding the pitfalls and navigating the paradoxes.

- The future of AI should *not* be reduced to a simple one-dimensional question: Should we have more AI or less AI – or even ban AI?
- Al is not a fixed thing with a predetermined future that can come quickly or slowly. Al is new, **uncertain** and malleable and will require wise choices by all stakeholders across business, governments and civil society.

Potentials

- The estimated economic potential assumes **widespread adoption** of generative AI within ten years.
- The estimate includes both narrow **labour-saving** impacts and broader **value-creating** impacts that enable workers to do something novel or powerful.
- It assumes that AI lives up to its promise of being the most radical **technological breakthrough** in decades.
- Moreover, we estimate that AI will complement the majority of workers and free up time to spend on non-routine, creative and inventive tasks.
- The result is an economy not simply at a higher level of productivity, but at a **permanently higher growth rate**.

- Displaced workers might end up in **less productive jobs** (than already assumed).
- Al may end up being **less promising** or less ready to bring to market than initially hoped.

Pitfalls

- Time to market may be **challenged by a legal regime** not designed for AI.
- Companies may miss out on the benefits of AI by lack of competences or failing to change organisations and habits.
- National regulators, driven by any number of concerns, may impose strict regulations that slow the speed of Al development.
- **Regulatory uncertainty** and lack of clarity on future rules may delay the uptake.

- How can policies encourage the types of AI that complement human labour and best prepare those at risk of losing a job to AI?
- What choices will encourage the development of AI that companies of all sizes can access instead of just the largest ones?

Paradoxes

- What kind of investment in AI research and development might unleash the most interesting new ideas, innovations and applications in support of overall societal value?
- What kind of high-performance computer infrastructure is needed to power the new technology, and how is that best provided?

Unlocking the AI opportunity by creating trust and preserving the incentive to invest

Benefits from new waves of technology do not come automatically. As with past waves of technology, it takes time for people to trust the technology. Regulators across the world are set to ensure the safety of the technology while achieving its benefits. The EU's <u>AI Act</u> aims to lead on this. In the urgent efforts to achieve broad-based trust, regulators may create fragmentation, misalignment and uncertainty about future rules, which can hamper investment and adoption.

Developers and early technology adopters will need clarity on future rules. Clarity is needed regarding, for example, the requirements for transparency in the functioning of the generative AI models, the data used to train them, issues of bias and fairness, potential intellectual property issues, possible privacy violations as well as security concerns.

To navigate these choices, this report offers five perspectives:

Enable innovation and invest in AI research and development	Create a conducive and aligned AI regulation	Promote widespread adoption and universal accessibility	Build human capital and an AI-empowered workforce	Invest in AI infrastructure and compute power
 Invest in long-term public Al research and encourage private investment in basic and applied research at national and EU level. Foster industry, government and university innovation partnerships to undertake precommercial AI research projects. Support innovation on top of already developed foundational models and findings, e.g. by leveraging the new EU AI innovation package. Make AI tools available to entrepreneurs and scientists so they can use AI in support of other discoveries and innovations. Support international research collaboration, technology transfer and international movement of researchers. 	 Avoid siloed approaches to Al regulation to minimise the risk of misalignment and fragmentation by increased international cooperation. Ensure copyright rules that support innovation and creativity and preserve the incentive to generate new content. Adopt a risk-based approach to Al regulation to provide clarity to developers, adopters and users about which uses are disallowed. Encourage privacy and security principles so that individuals' personal data is safeguarded. 	 Promote widespread adoption and universal accessibility by helping governments, small businesses and all sectors of the economy adopt and use Al. Lead with the public sector adoption of Al solutions, which may require overcoming procurement roadblocks that often appear when public entities aim to adopt new technologies. Create a national strategy to spur Al adoption across all industries and all sizes of businesses. Give small businesses an "Al jumpstart" through technical assistance, training and guidance to help them understand and leverage Al for their businesses. 	 Build an AI-empowered workforce by investing in human capital, education and training systems. This means treating AI as a core component of the education system. Focus training and upskilling on areas where AI enhances and augments the capabilities of workers so that workers are trained to work together with the new technology. The aim should be to improve the marginal productivity of workers rather than replace them. In those selected types of jobs where AI risks displacing workers, efforts should be devoted to reskilling workers for other jobs. Ensure a flexible labour market and continuous lifelong training enabling new opportunities in the labour market. 	 Ensure the right incentive and regulation for public and private entities to invest in AI infrastructure and compute capacity such as graphics processing and supercomputers needed to drive the powerful AI models. Enable trusted cross-border data flows in trade agreements and ensure regulatory interoperability and non-discrimination in the EU. Support the building of cross-border AI infrastructure and subsea cables through initiatives such as the G7 partnership for global infrastructure and investment. Reduce electricity emissions from data centres by promoting ambitious decarbonisation strategies such as 24/7 Carbon-Free Energy.

Ireland can draw on best practice initiatives from other Northern European frontrunners



Ireland can capture the AI potential with a balanced set of choices



Grow R&D by local innovators

Enable **innovation** and invest in AI research and development

Ensuring performance of AI technology in an Irish context

and

Driving application of leading global AI technology

Ireland has attracted a range of global tech

- Recommendation
- companies, bringing leading tech knowledge and innovation capabilities into the country. However, Ireland falls behind in AI-related research and application across sectors.
- Ireland should build on existing initiatives such as Impact 2030, the National AI Strategy and projects like gaBERT and establish a clear strategic direction across these initiatives. Another lever could be to foster public, private and academic partnerships inspired by, for example, the Dutch AiNed programme.



Accelerate commercial uptake

Promote widespread adoption and universal accessibility

Encouraging Al-based business models in tech-focused startups

and

Facilitating AI adoption in traditional, established companies

Despite hosting some of the world's largest tech companies, showcasing a significant AI adoption in large enterprises, Ireland's SMEs lag behind in AI adoption compared to European peers.

Ireland should seek to leverage the national presence of multinational tech giants by incentivising partnerships and mentorship programmes between these corporations and SMEs. This can facilitate knowledge transfer, provide access to advanced AI tools and resources and encourage the development of AI-based business models in the start-up ecosystem.



Retrain and upskill workforce

Build human capital and an AI-empowered workforce

General AI upskilling across population and Targeted reskilling of groups affected by AI

- Ireland has made significant advances in AI talent, fuelled by government initiatives as well as the presence of tech giants like Meta, Google and Apple. Yet, there is a prevailing need to secure Al knowledge and application capabilities among management and employees in non-tech sectors.
- Drawing inspiration from the European Year of Skills 2023 initiative, Ireland could develop similar national programmes to specifically target midcareer professionals in non-tech sectors for AI upskilling, ensuring a broadened AI fluency across all areas of the workforce, especially in SMEs.

Dilemma



08

Annex

Modelling the impacts of generative AI in Ireland.

Bibliography

Netherlands AI Coalition. (2024). Retrieved from https://ained.nl/en/

Alderucci, D., Branstetter, L., Hovy, E., Runge, A., & Zolas, N. (2020, January). Quantifying the impact of AI on productivity and labor demand: Evidence from US census microdata. In Allied social science associations—ASSA 2020 annual meeting.

Andersen, J., Harmsen, O., Rants, K., & Schröder, P. (2023). Det økonomiske potentiale af GenAl i Danmark. McKinsey & Company.

Andrews, D., Nicoletti, G., & Timiliotis, C. (2018). Digital technology diffusion: A matter of capabilities, incentives or both?

Barry, J., Wagner, J., Cassidy, L., Cowap, A., Lynn, T., Walsh, A., Ó Meachair, M.J., & Foster, J. (2022). gaBERT — an Irish Language Model. In Proceedings of the Thirteenth Language Resources and Evaluation Conference (pp. 4774–4788). European Language Resources Association. Retrieved from https://aclanthology.org/2022.lrec-1.511/

Borowiecki, M., Pareliussen, J., Glocker, D., Kim, E. J., Polder, M., & Rud, I. (2021). The impact of digitalisation on productivity: Firm-level evidence from the Netherlands.

Bergin, A. and S. McGuinness (2022). Modelling productivity levels in Ireland and Northern Ireland, ESRI Research Series 152, Dublin: ESRI, https://doi.org/10.26504/rs152

Briggs, J., Kodnani, D., Hatzius, J. & Pierdomenico, G. (2023a). The potentially large effects of artificial intelligence on economic growth. Goldman Sachs.

Briggs, J., & Kodnani, D. (2023b). Upgrading our long-run global growth forecasts to reflect the impact of generative AI. Goldman Sachs.

CEDEFOP, European Centre for the Development of Vocational Training, Skills forecast.

Czarnitzki, D., Fernández, G. P., & Rammer, C. (2023). Artificial intelligence and firmlevel productivity. Journal of Economic Behavior & Organization, 211, 188-205.

Damioli, G., Van Roy, V., & Vertesy, D. (2021). The impact of artificial intelligence on labor productivity. Eurasian Business Review, 11, 1-25.

Dell'Acqua, F., McFowland, E., Mollick, E. R., Lifshitz-Assaf, H., Kellogg, K., Rajendran, S. & Lakhani, K. R. (2023). Navigating the jagged technological frontier: Field experimental evidence of the effects of AI on knowledge worker productivity and quality. Harvard Business School Technology & Operations Mgt. Unit Working Paper, (24-013).

Digitaliseringsstyrelsen. (2024). Nye guides til ansvarlig anvendelse af generativ kunstig intelligens. Retrieved from https://digst.dk/nyheder/nyhedsarkiv/2024/januar/nye-guides-til-ansvarlig-anvendelse-af-generativ-kunstig-intelligens/

Dye & Durham. (2024). Ireland Pulse Report Q4 2023.

EEA. (2022). National emissions reported to the UNFCCC and to the EU Greenhouse Gas Monitoring Mechanism. Retrieved from: <u>https://www.eea.europa.eu/data-and-maps/data/national-emissionsreported-to-the-unfccc-and-to-the-eu-greenhouse-gas-</u>

monitoringmechanism-18

European Commission. (2023). Commission staff working document – Digital Decade Cardinal Points.

Gal, P., Nicoletti, G., Renault, T., Sorbe, S., & Timiliotis, C. (2019). Digitalisation and productivity: In search of the holy grail–Firm-level empirical evidence from EU countries.

Gómez-Salvador, R., Messina, J. & Vallanti, G. (2004). Gross job flows and institutions in Europe. European Central Bank.

Google. (2023). The Google AI opportunity agenda. Google. Retrieved from https://blog.google/outreach-initiatives/public-policy/google-ai-opportunity-agenda/

Government of Ireland. (2021). AI – Here for Good. A National Artificial Intelligence Strategy for Ireland.

Government of Ireland. (2024). Impact 2030: Ireland's New Research and Innovation Strategy. Retrieved from https://www.gov.ie/en/publication/27c78-impact-2030-irelands-new-research-and-innovation-strategy/

Government of the Grand Dutchy of Luxembourg. (2019). Artificial Intelligence: a strategic vision for Luxembourg.

Government of the Republic of Estonia. (2019). Estonia's national artificial intelligence strategy 2019-2021.

IMF. (2023). The Macroeconomics Of Artificial Intelligence. Retrieved from:https://www.imf.org/en/Publications/fandd/issues/2023/12/Macroeconomics-of-artificial-intelligence-Brynjolfsson-Unger

Ipsos & Google. (2024). Multi-country AI survey.

Irish Federal Public Service Policy and Support. (2022). Nationaal convergentieplan voor de ontwikkeling van artificiële intelligentie.

Jiang, Z., Xu, F., Araki, J. and Neubig, G. (2020). How Can We Known What Language Models Know? Transactions of the Association for Computational Linguistics.

Kickstart AI. (2024). Kickstart AI: Accelerate AI Adoption. Retrieved from https://www.kickstart.ai/

Lero. (2024). Science Foundation Ireland Research Centre for Software. Retrieved from https://lero.ie/

Malmodin, J. and Bergmark, P. (2015). Exploring the effect of ICT solutions on GHG emissions in 2030, paper for 29th International Conference on Informatics for Environmental Protection, Envirolnfo 2015 (Ericsson Research).

Markets 360. (2023, November 09). The global economic impact of AI. BNP Paribas Global Markets. Retrieved from https://globalmarkets.cib.bnpparibas/the-global-economic-impact-of-ai/.

Ministry of Economic Affairs and Climate Policy. (2019). Strategic Action Plan for Artificial Intelligence. The Netherlands.

Ministry of Economic Affairs and Employment. (2017). Finland's Age of Artificial

Intelligence. Turning Finland into a leading country in the application of artificial intelligence. Objective and recommendations for measures.

Ministry of Finance and Ministry of Industry, Business and Financial Affairs. (2019). National Strategy for Artificial Intelligence. Denmark.

Mosiashvili, N., & Pareliussen, J. (2020). Digital technology adoption, productivity gains in adopting firms and sectoral spill-overs: Firm-level evidence from Estonia.

Noy, S., & Zhang, W. (2023). Experimental evidence on the productivity effects of generative artificial intelligence. Science, 381(187-192). https://doi.org/10.1126/science.adh2586

OECD. (2022). Measuring the environmental impacts of artificial intelligence compute and applications: The AI footprint (OECD Digital Economy Papers No. 341).

OECD. (2024). Generative AI for SMEs: Separating the Chit and the ChatGPT - Key Highlights.

OECD/European Observatory on Health Systems and Policies. (2023). Ireland: Country Health Profile 2023, State of Health in the EU.

Ouyang, L., Wu, J., Jiang, X., Almeida, D., Wainwright, C., Mishkin, P. & Lowe, R. (2022). Training language models to follow instructions with human feedback. Advances in Neural Information Processing Systems, 35, 27730-27744.

Paardekooper, S., Lund, R. S., Mathiesen, B. V., Chang, M., Petersen, U. R., Grundahl, L., David, A., Dahlbæk, J., Kapetanakis, I. A., Lund, H., Public First (2023). Views on AI from Europe's businesses: Attitudes to AI in travel, energy, retail, financial services & automotive.

Rammer C., Fernández, G. P., & Czarnitzki, D. (2022). Artificial intelligence and industrial innovation: Evidence from German firm-level data. Research Policy, 51(7), 104555.

Silo AI. (2024). Poro - a family of open models that bring European languages to the frontier. Retrieved from https://www.silo.ai/blog/poro-a-family-of-open-models-that-bring-european-languages-to-the-frontier

Soni, V. (2023). Impact of Generative AI on Small and Medium Enterprises' Revenue Growth: The Moderating Role of Human, Technological, and Market Factors. Reviews of Contemporary Business Analytics, 6(1), 133-153.

The Irish Times. (2023). Mater hospital trials use of Artificial Intelligence in radiology department.

Tortoise Media (2023). The Global Al Index. https://www.tortoisemedia.com/intelligence/global-ai/.

World Bank. (2024). Individuals using the Internet. Retrieved from https://data.worldbank.org/indicator/IT.NET.USER.ZS

Zhai, S., & Liu, Z. (2023). Artificial intelligence technology innovation and firm productivity: evidence from China. Finance Research Letters, 58, 104437.

Overview of the methodological approach to calculating economic growth and productivity impact from generative AI The economic effects are calculated in the following steps



Automation potential of work activities: First, the exposure to generative AI is calculated by breaking down the automation potential of 39 different work activities/tasks in the occupational task database O*NET. The database includes an estimate of the share of each activity (e.g. getting information, performing administrative activities etc.) that can be automated by generative AI (if the activity is above level 4 on an O*NET-defined scale of difficulty 1-7, no automation potential is assumed).

Mapping automation potential of work activities to occupations: The automation potential of the work activities is mapped in ten European industry aggregates in two sub-steps. First, the 39 work activities for 900 US occupations are mapped using importance-average activities for each occupation, providing an estimate of the share of each occupation's total workload that AI has the potential to automate. Secondly, this number is projected from US to European occupations through the European Commission's crosswalk between ESCO and O*NET and finally compiled into aggregated occupations (using the sub-occupation employment). This leaves us with the three shares that describe how big a share of the work activates for each occupation is expected to see: No automation, AI complement and Likely replacement.

3

Quantifying productivity gains in each sector: Generative AI is assumed to affect the productivity of the work activities for each occupation as follows (see section 3 for further details). The "No automation" share of work activities is assumed to be unaffected by generative AI. "AI complement" work activities experience a productivity boost from automation. "Likely replacement" is the share of work activities in a sector that is expected to be entirely automated/replaced. These workers are expected to be re-employed in slightly less productive jobs. The three effects are calculated across sectors and scaled by each sector's value added to determine the full productivity potential/generation of new jobs from generative AI across the economy, once the technology adoption peaks.



Aggregate GDP impact: Based on the estimated increase in labour productivity resulting from AI adoption, the result is aggregated to an overall GDP. Only part of the total long-run productivity increases from generative AI is expected to materialise in the economy during the initial ten-year period of technology adoption following an S-curve adoption trajectory.

 The method used to calculate productivity and GDP effects of generative AI in this paper is in line with the methodology developed by Briggs and Kodnani (2023) in "The Potentially Large Effects of Artificial Intelligence on Economic Growth".

- Martin H. Thelle
- Anders Thor Lundberg
- Bodil Emilie Hovmand
- Hans Henrik Woltmann
- Laura Virtanen
- Nikolaj Tranholm-Mikkelsen
- Sofie Tram Pedersen
- Alexander Jagd Oure

Disclaimer

This report (the "Report") has been prepared by Implement Consulting Group (Implement). The purpose of this Report is to assess the economic opportunity of generative AI in Ireland.

All information in the Report is derived from or estimated by Implement's analysis using proprietary and publicly available information. Google ("The Company") has not supplied any company data, nor does it endorse any estimates made in the Report. In addition to the primary market research and publicly available data, Implement's analysis is based on third-party data provided by the Company. In preparing the Report, Implement has, without independent verification, relied on the accuracy of information made available by the Company. Where information has been obtained from third-party sources and proprietary research, this is clearly referenced in the footnotes. The Report is based on work conducted from November 2023 to March 2024. Implement will not make any representation or warranty as to the correctness, accuracy or completeness of the contents of the Report or as to the sufficiency and/or suitability thereof for the Company's or the reader's purposes, nor does Implement assume any liability to the Company, the reader or any other legal entities for any losses or damages resulting from the use of any part of the information in the Report. The information contained herein is subject to change, completion or amendment without notice. In furnishing the Report, Implement undertakes no obligation to provide the Company with access to any additional information.